

# **ICU Care & Communication Bundle**

Roper Hospital  
2011

Table 3. Definition of high-quality intensive care unit palliative care by patients and families

Important Domains of High-Quality ICU Palliative Care as Identified by Patients and Families
Communication by clinicians: Timely, ongoing, clear, complete, compassionate Addressing condition, prognosis, and treatment Patient-focused medical decision-making: Aligned with patient values, care goals, treatment preferences Clinical care of the patient: Maintaining comfort, dignity, personhood, privacy Responsive and sensitive to patient's needs Maintaining physical comfort Respecting dignity Treating the patient as a person—somebody's loved one Protecting privacy Care of the family: Providing access, proximity, and support Allowing liberal, flexible visiting Valuing family input about patient needs and care Offering practical, emotional, spiritual support to family Offering bereavement support
Important Care Processes and Structural Aspects of High-Quality ICU Palliative Care as Identified by Patients and Families
Regular family meetings with attending physician and nurse Flexible, liberal, policy on visiting Early identification of surrogate decision-maker/advance directive/resuscitation status Frequent assessment of pain and titration of analgesia to maximize comfort and achieve desired level of consciousness Offer of pastoral care with sensitivity and without mandate Offer of practical and emotional (social work) support Printed information about ICU for families Offer of bereavement support to families of patients dying in the ICU Waiting room affording comfort and privacy to families

# What Patients and Families

## Want from the Healthcare System

**In their own words: Patients and families define high-quality palliative care in the intensive care unit**

Critical Care Medicine. 38(3):808-818, March 2010.

# ICU Bundle Strategy

Group of process measures that are based on **best practices** that individually improve care and are **applied together** for a fuller assessment of the quality of care

**RSFH Successes:** VAP Bundle (*ventilator associated pneumonia*)  
CLABSI Bundle (*central line assoc. blood stream infection*)  
Sepsis Bundle

# Does Proactive ICU Communication Make a Difference?

530 Adult ICU pts

**Multidisciplinary meeting within  
72hrs of admission**

## **4 Goals of Meetings:**

1. Reviewing Medical Facts
2. Discussing family's perspective on what the pt would have wanted
3. Agreeing on a plan of care
4. Agreeing on criteria by which success or failure of the plan would be judged

## **Results:**

↓ LOS w/o change in mortality

Regular family meetings resulted in earlier discussion of goals & focus on comfort in pt who were unlikely to survive ICU care.

# ICU Care & Communication Bundle

## Day 1 – Day after Admission

Identification of decision maker

Advance directives

Code status

Information booklet

Symptom Management

## Day 3

Spiritual support

Case Management/Social Work

## Day 5

Interdisciplinary Family Conference

ICU Communication Bundle	
Interdisciplinary Documentation	
LEAVE AT THE FRONT OF THE CHART FOR DURATION OF ICU STAY – FIRST PAGE	
ENTER THE FOLLOWING DATES AT THE TIME OF ADMISSION TO THE ICU	
Day 0 (admission date) ____ / ____ / ____	
Day 1 (following calendar day beginning at 00:01hrs) ____ / ____ / ____	
Day 3 ____ / ____ / ____	
Day 5 ____ / ____ / ____	
Day 1	<input type="checkbox"/> <b>MEDICAL DECISION MAKER:</b> Identify a Medical Decision Maker or Healthcare Proxy Name: _____ Relationship: _____ Contact No: _____ Others that medical information can be shared with ... Name: _____ Relationship: _____ Contact No: _____ Name: _____ Relationship: _____ Contact No: _____  <input type="checkbox"/> <b>ADVANCED DIRECTIVE COMPLETED:</b> <input type="checkbox"/> No <input type="checkbox"/> Yes → Copy on chart date ____ / ____ / ____  <input type="checkbox"/> <b>CODE STATUS DISCUSSED:</b> <input type="checkbox"/> Full Code <input type="checkbox"/> DNR → See DNR order form on chart date ____ / ____ / ____  <input type="checkbox"/> <b>INFORMATION BOOKLET:</b> Date given: ____ / ____ / ____ By (name/title): _____
Day 3	<input type="checkbox"/> <b>SOCIAL WORK SUPPORT:</b> <input type="checkbox"/> Offered <input type="checkbox"/> Provided Date: ____ / ____ / ____ By (name/title): _____  <input type="checkbox"/> <b>SPIRITUAL SUPPORT:</b> <input type="checkbox"/> Offered <input type="checkbox"/> Provided Date: ____ / ____ / ____ By (name/title): _____
Day 5	<input type="checkbox"/> <b>INTERDISCIPLINARY FAMILY CONFERENCE:</b> scheduled for ____ / ____ / ____ at ____:____ Unable to have this meeting because .... <input type="checkbox"/> Patient or family refused to participate in a family meeting OR <input type="checkbox"/> Patient lacks capacity to participate in the meeting and no family members visited on or before day 5 Sign/Date/Time: _____
<b>SUBSEQUENT INTERDISCIPLINARY FAMILY MEETINGS</b> ____ / ____ / ____ (see progress record) ____ / ____ / ____ (see progress record) ____ / ____ / ____ (see progress record)	
Originated: 11/10	

# Utilization of Life Limiting Illness Triggers

University of Rochester Medical Center

Trigger	In Hospital Mortality Rate
s/p Cardiac arrest	74%
Stage IV Malig	63%
>80 yr w/2 or > co morbidities	55%
ICH w/ Mechanical Ventilation	54%
>10 day inpt; prior to ICU admit	54%

**Crit Care Med 2007; 35: 1530-1535**

# Baseline Data Collection

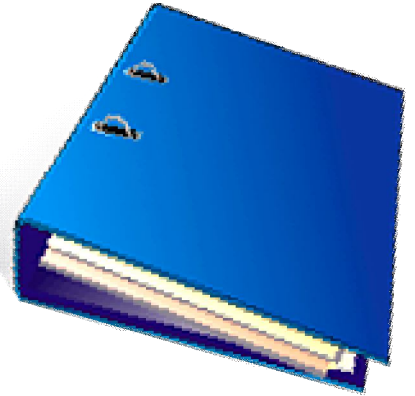
Sept – Nov 2010

Sept/ Oct / Nov 2010	
Total # of ICU Admissions	732
Total # of ICU Pt who met Triggers	51
7% ICU Admissions Met Palliative Care Triggers	

Triggers	#	%
Age > 80 w/ 2 or more comorbidites	22	43%
Hospital stay $\geq$ 10 days prior to ICU admission	10	20%
Status Post Cardiac Arrest	10	20%
Intracerebral Hemorrhage requiring Mechanical Ventilation	6	12%
Stage IV Malignancy	3	6%

# ICU Family Information Booklet

## Information about the ICU including Note Space:



Pocket Cards: Visitation guidelines

Place to document "Pass Code" for patient information

Taking Care of Yourself

Communication in the ICU: Family conferences

What is Palliative Care?

Support Services provided: Financial consultation

Bereavement programs

Logistical information

Diagram of a typical ICU patient with names of all devices

Glossary of terms commonly used in ICU

Transferring out of the ICU

Pilot  
Completed  
with a  
Family  
Feedback  
Survey



## Measuring the Quality of Palliative Care in the Intensive Care Unit

Mitchell Levy MD, J. Randall Curtis MD, MPH, John Luce MD,  
Judith Nelson JD, MD

The survey uses an 11 point response scale:

0 (*Never, Worst Possible*) -- 10 (*Always, Best Possible*)

Communication within the Team and with Patients and Families Physicians

Patient and Family Centered Decision-Making

Continuity of Care Physicians

Emotional and Practical Support for Patients and Families

Spiritual Support - Patients and Families/ Emotional and Organizational Support - Clinicians

Communication within the Team and with Patients and Families (*Nurses and Physicians*)

Symptom Management and Comfort Care

# Area's Of Improvement Identified

## Physicians:

- Meeting privately with families
- Meeting with nurses to clarifying goals of care
- Identification of a time frame for re-assessment of goals of care
- Scheduling follow-up meetings to discuss goals
- Communication with pt/families about goals
  
- Preparing pt/family for change of physician
- Communication with colleagues about pt/families emotional needs
  
- Preparing families for the dying process.
- Assessment of spiritual needs of pt/families
- Attention to emotional/practical needs of dying pt/families

## ICU Team/Organization:

- Provision of bereavement materials
- Sending messages of condolence
  
- Time to meet with caregivers after the pt dies
- Incorporating palliative care competencies into performance evaluations
- Providing emotional support for clinicians caring for dying pts

# ICU Care & Communication Bundle

	2011 April - Sept	2010 Baseline Sept - Nov
DNR	50%	51%
Days ICU Admit to DNR	3.2 days av.	4 days av.
Palliative Care Consults	38%	20%
ICU Admit to Palliative Care consult	6 days av.	9 days av.
Observed Mortality	32%	37%

# ICU

## Care & Communication Bundle

<b>Day 1 Bundle Compliance</b> (Day after ICU admission)	<b>2011 April - Sept</b>	<b>2010 Baseline</b>
Documentation of identification of decision maker	<b>91%</b>	29%
Documentation family received information booklet	<b>NA</b>	N/A
Documentation of resuscitation status	<b>52%</b>	13%
Documentation of advance directive status	<b>90%</b>	33%
<b>Day 3 Bundle Compliance</b>		
Documented social work/case mgmt support offered	<b>77%</b>	90%
Documented spiritual support offered	<b>56%</b>	5%
<b>Day 5 Bundle Compliance</b>		
Documentation of family conference	<b>45%</b>	7.5%

# ICU Care & Communication Bundle

## Symptom Management

First 24 hr of Admission	April - Sept 2011	Baseline 2010
4hr intervals w/pain score < 3	79%	60%

# Future:

## ICU Care and Communication as Standard of Practice

Implementation: 3 Day Care & Communication Bundle for **All ICU Pts**

### **Day 1** *(Day after admission)*

- Designation of resuscitation status

- Documentation of Advance Directives

- Documentation of Family Information Booklet

### **Day 2**

- Spiritual and Social Work Support Offered

### **Day 3**

- Family Conference required by Day 3 in ICU

# **ICU Care and Communication**

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